

**FUSION BANK LIMITED**

**富融銀行有限公司**

**(incorporated in Hong Kong with limited liability)**

**REPORT OF DIRECTORS AND**

**AUDITED CONSOLIDATED FINANCIAL STATEMENTS**

**FOR THE YEAR ENDED**

**31 DECEMBER 2020**

**FUSION BANK LIMITED**  
**富融銀行有限公司**  
**REPORTS AND FINANCIAL STATEMENTS**  
**Year Ended 31 December 2020**

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**FUSION BANK LIMITED**  
**富融銀行有限公司**

**REPORT OF DIRECTORS**

The Directors present the annual report and audited financial statements (which comprise the consolidated statement of profit or loss and comprehensive income, consolidated statement of financial position, consolidated statement of changes in equity, consolidated statement of cash flows and related notes) for Fusion Bank Limited (the “Bank” or “FBL”) and its subsidiary (together the “Group”) for the year ended 31 December 2020.

**PRINCIPAL ACTIVITIES**

The Bank is a licensed bank authorised under the Banking Ordinance in Hong Kong. The principal activities of the Bank are to provide banking services to its customers. The principal activities of the subsidiary are shown on note 10 of the consolidated financial statements.

**RESULTS AND APPROPRIATIONS**

The results of the Group for the year ended 31 December 2020 are set out in the consolidated statement of profit or loss and comprehensive income on page 7.

No interim dividends were paid to the sole shareholder during the year. The Directors do not recommend the payment of a final dividend.

**SHARE CAPITAL**

Details of the Bank’s shares issued are set out in note 21 to the financial statements. The Bank received additional capital funding on 14 April 2020 from its shareholder amounting HK\$500,000,000.

**DIRECTORS**

The following Directors held office throughout the year and up to the date of approval of this report:

Executive director:

SUM, Chi Ho – Chief Executive

Non-executive directors:

LAI, Chi Ming Jimmy – Chairman

ZHAN, Wei Biao

CHENG, Yun Ming Matthew

GU, Xuan

BAO, Haijie

Independent non-executive directors:

XIAO, Suining

CHAN, Sheung Wai Charles

MA, Chi Kong Karl

**DIRECTORS’ MATERIAL INTERESTS IN TRANSACTIONS, ARRANGEMENTS AND CONTRACTS THAT ARE SIGNIFICANT IN RELATION TO THE BANK’S BUSINESS**

No transactions, arrangements and contracts of significance to which the Bank, its holding companies or any subsidiaries of its holding companies were a party and in which a Director of the Bank had a material interest, whether directly or indirectly, subsisted at the end of the year or at any time during the year.

**DIRECTORS’ RIGHTS TO ACQUIRE SHARES AND DEBENTURES**

At no time during the year was the Bank, its holding companies or any subsidiaries of its holding companies a party to any arrangements to enable the Directors of the Bank to acquire benefits by means of acquisition of shares in, or debentures of, the Bank or any other body corporate.

**FUSION BANK LIMITED**  
**富融銀行有限公司**

**REPORT OF DIRECTORS (CONTINUED)**

**PERMITTED INDEMNITY PROVISION**

The Articles of Association of the Bank provide that a Director or former Director of the Bank may be indemnified out of the Bank's assets against any liability incurred by the Director to a person other than the Bank or an associated Bank of the Bank in connection with any negligence, default, breach of duty or breach of trust in relation to the Bank or associated Bank (as the case may be).

**AUDITOR**

The financial statements for the year have been audited by PricewaterhouseCoopers who retire and, being eligible, offer themselves for re-appointment at the forthcoming annual general meeting of the Bank.

On behalf of the Board

  
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LAI, CHI MING JIMMY

DIRECTOR

12 April 2021

## ***Independent Auditor's Report***

To the Member of Fusion Bank Limited  
(incorporated in Hong Kong with limited liability)

### **Opinion**

#### *What we have audited*

The consolidated financial statements of Fusion Bank Limited (the "Bank") and its subsidiaries (the "Group") set out on pages 7 to 43, which comprise:

- the consolidated statement of financial position as at 31 December 2020;
- the consolidated statement of profit or loss and comprehensive income for the year then ended;
- the consolidated statement of changes in equity for the year then ended;
- the consolidated statement of cash flows for the year then ended; and
- the notes to the consolidated financial statements, which include a summary of significant accounting policies.

#### *Our opinion*

In our opinion, the consolidated financial statements give a true and fair view of the consolidated financial position of the Group as at 31 December 2020, and of its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with Hong Kong Financial Reporting Standards ("HKFRSs") issued by the Hong Kong Institute of Certified Public Accountants ("HKICPA") and have been properly prepared in compliance with the Hong Kong Companies Ordinance.

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### **Basis for Opinion**

We conducted our audit in accordance with Hong Kong Standards on Auditing ("HSAs") issued by the HKICPA. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### *Independence*

We are independent of the Group in accordance with the HKICPA's Code of Ethics for Professional Accountants ("the Code"), and we have fulfilled our other ethical responsibilities in accordance with the Code.

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## ***Independent Auditor's Report***

To the Member of Fusion Bank Limited  
(incorporated in Hong Kong with limited liability)

### **Other Information**

The directors of the Bank are responsible for the other information. The other information comprises the information included in the directors' report, but does not include the consolidated financial statements and our auditor's report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

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### **Responsibilities of Directors and the Audit Committee for the Consolidated Financial Statements**

The directors of the Bank are responsible for the preparation of the consolidated financial statements that give a true and fair view in accordance with HKFRSs issued by the HKICPA and the Hong Kong Companies Ordinance, and for such internal control as the directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the directors are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

The Audit Committee is responsible for overseeing the Group's financial reporting process.

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## ***Independent Auditor's Report***

To the Member of Fusion Bank Limited  
(incorporated in Hong Kong with limited liability)

### **Auditor's Responsibilities for the Audit of the Consolidated Financial Statements**

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. We report our opinion solely to you, as a body, in accordance with Section 405 of the Hong Kong Companies Ordinance and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with HKSA's will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with HKSA's, we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.



羅兵咸永道

***Independent Auditor's Report***

To the Member of Fusion Bank Limited  
(incorporated in Hong Kong with limited liability)

**Auditor's Responsibilities for the Audit of the Consolidated Financial Statements (Continued)**

We communicate with the Audit Committee regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

A stylized, handwritten-style signature of "PricewaterhouseCoopers" in blue ink.

**PricewaterhouseCoopers**  
Certified Public Accountants

Hong Kong, 12 April 2021

**FUSION BANK LIMITED**  
富融銀行有限公司

**CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND COMPREHENSIVE INCOME**  
**Year Ended 31 December 2020**

		<b>2020</b>	<b>2019</b>
		<b>HK\$'000</b>	<b>HK\$'000</b>
	<b>Notes</b>		
Interest income		2,845	982
Interest expense		(658)	(295)
<b>Net interest income</b>	<b>5</b>	<b>2,187</b>	<b>687</b>
Fee and commission expenses	<b>6</b>	(509)	-
Other income	<b>7</b>	1,103	-
Operating expenses	<b>8</b>	<b>(285,017)</b>	<b>(133,945)</b>
<b>Operating losses before impairment losses</b>		<b>(282,236)</b>	<b>(133,258)</b>
Expected credit losses		(374)	-
<b>Loss before income tax</b>		<b>(282,610)</b>	<b>(133,258)</b>
Income tax expense	<b>9</b>	-	-
<b>Total comprehensive loss for the year</b>		<b>(282,610)</b>	<b>(133,258)</b>

The notes on pages 11 to 43 are an integral part of these consolidated financial statements.

**FUSION BANK LIMITED**  
富融銀行有限公司

**CONSOLIDATED STATEMENT OF FINANCIAL POSITION**  
**Year Ended 31 December 2020**

	Notes	2020 HK\$'000	2019 HK\$'000
<b>ASSETS</b>			
Balances with central bank	11	97,671	-
Placements with and advances to banks	12	798,118	325,400
Financial assets at amortised cost	13	9,999	-
Prepaid expenses		14,748	29,508
Other deposits and receivables	15	11,233	9,007
Amount due from the immediate parent company		-	1
Right-of-use assets	16	15,111	16,764
Property, plant and equipment	17	73,018	20,503
Intangible assets	18	49,380	13,268
<b>TOTAL ASSETS</b>		<b>1,069,278</b>	<b>414,451</b>
<b>LIABILITIES AND EQUITY</b>			
<b>Liabilities</b>			
Deposits from customers	19	324,944	-
Amounts due to a fellow subsidiary		15,505	-
Accruals and other payables	20	136,716	39,278
Lease liabilities	16	17,007	17,457
<b>Total Liabilities</b>		<b>494,172</b>	<b>56,735</b>
<b>Equity</b>			
Share capital	21	1,000,001	500,001
Accumulated losses		(424,895)	(142,285)
<b>Equity attributable to owners of the Bank</b>		<b>575,106</b>	<b>357,716</b>
<b>Total Equity</b>		<b>575,106</b>	<b>357,716</b>
<b>TOTAL LIABILITIES AND EQUITY</b>		<b>1,069,278</b>	<b>414,451</b>

The notes on pages 11 to 43 are an integral part of these consolidated financial statements.

These consolidated financial statements were approved by the Board and authorised for issue on 12 April 2021:

Signed on behalf of the Board



LAI, CHI MING JIMMY  
DIRECTOR



SUM, CHI HO  
DIRECTOR

**FUSION BANK LIMITED**  
**富融銀行有限公司**

**CONSOLIDATED STATEMENT OF CHANGES IN EQUITY**  
**Year Ended 31 December 2020**

		Share capital	Accumulated losses	Total
	Notes	HKD'000	HKD'000	HKD'000
<b>At 1 January 2019</b>		1	(9,027)	(9,026)
Capital contribution by the member	21	500,000	-	500,000
Loss for the year		-	(133,258)	(133,258)
<b>At 31 December 2019 and 1 January 2020</b>		<u>500,001</u>	<u>(142,285)</u>	<u>357,716</u>
Capital contribution by the member	21	500,000	-	500,000
Loss for the year		-	(282,610)	(282,610)
<b>At 31 December 2020</b>		<u>1,000,001</u>	<u>(424,895)</u>	<u>575,106</u>

The notes on pages 11 to 43 are an integral part of these consolidated financial statements.

**FUSION BANK LIMITED**  
**富融銀行有限公司**

**CONSOLIDATED STATEMENT OF CASH FLOWS**  
**Year Ended 31 December 2020**

	Notes	2020 HK\$'000	2019 HK\$'000
<b>Cash flows from operating activities</b>			
Net cash flows generated from/(used in) operating activities	22	137,868	(134,548)
<b>Cash flows from investing activities</b>			
Purchase of property, plant and equipment		(29,613)	(20,713)
Purchase of intangible assets		(22,352)	(13,268)
Purchase of investment securities		(489,602)	-
Proceeds from maturity/sale of investment securities		479,602	-
Placements of bank deposits with original maturity beyond 3 months		(30,000)	-
Interest received		398	982
<b>Net cash flows used in investing activities</b>		(91,567)	(32,999)
<b>Cash flows from financing activities</b>			
Repayments to fellow subsidiaries		-	(3,404)
Payments of principal of financial lease	16	(5,624)	(3,354)
Interest elements of lease payments	16	(213)	(295)
Capital contribution by the member		500,000	500,000
<b>Net cash flows generated from financing activities</b>		494,163	492,947
<b>Net change in cash and cash equivalents</b>		540,464	325,400
Cash and cash equivalents at the beginning of the year		325,400	-
<b>Cash and cash equivalents at the end of the year</b>		865,864	325,400

The notes on pages 11 to 43 are an integral part of these consolidated financial statements.

**FUSION BANK LIMITED**  
**富融銀行有限公司**

**NOTES TO THE FINANCIAL STATEMENTS**  
**Year Ended 31 December 2020**

**1. CORPORATE INFORMATION**

Fusion Bank Limited (the “Bank” or “FBL”) is a limited liability company incorporated in Hong Kong. The address of its registered office is Unit 201-212 InnoCentre, 72 Tat Chee Avenue, Kowloon Tong, Kowloon, Hong Kong. The name of the Bank has been changed from Infinium Limited to Fusion Bank Limited on 5 July 2019.

The principal activity of the Bank is the operation of virtual bank. On 9 May 2019, Hong Kong Monetary Authority granted a banking license under the Banking Ordinance to the Bank to operate in form of a virtual bank. The Bank had commenced its commercial operation on 21 December 2020.

As at 31 December 2020, the immediate and ultimate parent companies of the Bank are Infinium Hong Kong Holdings Limited and Tencent Holdings Limited (“Tencent Holdings”) respectively. Tencent Holdings is a conglomerate incorporated in the Cayman Islands and its shares have been listed on the Main Board of the Stock Exchange of Hong Kong Limited.

These financial statements are presented in Hong Kong Dollar (“HKD”), unless otherwise stated. These financial statements have been approved for issue by the board of directors of the Group on 12 April 2021.

**2. BASIS OF PREPARATION**

**Statement of compliance**

Fusion Bank Limited and its subsidiary (together the “Group”) has prepared its annual consolidated financial statements in accordance with Hong Kong Financial Reporting Standards (“HKFRS”) and interpretations issued by the Hong Kong Institute of Certified Public Accountants (“HKICPA”) and the Hong Kong Companies Ordinance Cap. 622.

**New standards and interpretations adopted during the year**

The Group has applied the following standards and amendments for the first time for their annual reporting period commencing 1 January 2020:

- Definition of material – amendments to HKAS 1 and HKAS 8
- Definition of a business – amendments to HKFRS 3
- Interest rate benchmark reform – amendments to HKFRS 9, HKAS 39, and HKFRS 7
- Revised Conceptual Framework for financial reporting

The Group also elected to adopt the following amendments early:

- Annual Improvements to HKFRS Standard 2018-2020 Cycle.

The amendments listed above did not have any impact on the amounts recognised in prior periods and are not expected to significantly affect the current or future periods.

**New standards and interpretations not yet adopted**

Certain new accounting standards and interpretations have been published that are not mandatory for the financial year beginning 1 January 2020, and have not been early adopted by the Group. These standards are not expected to have a material impact on the Group in the current or future reporting periods and on foreseeable future transactions.

- Narrow-scope amendments – amendments to HKFRS 3, HKAS 16, and HKAS 37
- Classification of liabilities as current or non-current – amendments to HKAS 1
- Insurance contracts – New standard HKFRS 17
- Sale or contribution of assets between an investor and its associate or joint venture – amendments to HKFRS 10 and HKAS 28.

**FUSION BANK LIMITED**  
**富融銀行有限公司**

**NOTES TO THE FINANCIAL STATEMENTS**  
**Year Ended 31 December 2020**

**2. BASIS OF PREPARATION (CONTINUED)**

**Principles of consolidation**

Subsidiaries are all entities (including structured entities) over which the group has control. The group controls an entity where the group is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power to direct the activities of the entity. Subsidiaries are fully consolidated from the date on which control is transferred to the group. They are deconsolidated from the date that control ceases.

The acquisition method of accounting is used to account for business combinations by the group. The consideration transferred for the acquisition of a subsidiary is the fair values of the assets transferred, the liabilities incurred and the equity interests issued by the Group. The consideration transferred includes the fair value of any asset or liability resulting from a contingent consideration arrangement. Acquisition-related costs are expensed as incurred. Identifiable assets acquired and liabilities and contingent liabilities assumed in a business combination are measured initially at their fair values at the acquisition date. On an acquisition-by-acquisition basis, the Group recognises any non-controlling interest in the acquiree either at fair value or at the non-controlling interest's proportionate share of the acquiree's net assets.

The excess of the consideration transferred, the amount of any non-controlling interest in the acquiree and the acquisition-date fair value of any previous equity interest in the acquiree over the fair value of the Group's share of the identifiable net assets acquired is recorded as goodwill. If the total of consideration transferred, non-controlling interest recognised and previously held interest measured is less than the fair value of the net assets of the subsidiary acquired in the case of a bargain purchase, the difference is recognised directly in the statement of comprehensive income.

Inter-company transactions, balances and unrealised gains on transactions between group companies are eliminated. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the transferred asset. Accounting policies of subsidiaries have been changed where necessary to ensure consistency with the policies adopted by the group.

Impairment testing of the investments in subsidiaries is required upon receiving a dividend from these investments if the dividend exceeds the total comprehensive income of the subsidiary in the period the dividend is declared or if the carrying amount of the investment in the separate financial statements exceeds the carrying amount in the consolidated financial statements of the investee's net assets including goodwill.

**The going concern assumption**

The notes to the financial statements include the Group's objectives, policies and processes for managing its capital; its financial risk management objectives; details of its financial instruments; and its exposures to credit risk and liquidity risk. Retaining sufficient liquidity and capital to withstand market pressures remains central to the Group's strategy.

Taking the above factors into consideration, the Directors believe it is reasonable to assume that the Group will have access to adequate resources to continue in operational existence for the foreseeable future. Accordingly, they continue to adopt the going concern basis in preparing the annual report and financial statements.

The impact of the economic and financial disruption due to the emergence of COVID 19 has been considered as part of the going concern analysis.

**FUSION BANK LIMITED**  
**富融銀行有限公司**

**NOTES TO THE FINANCIAL STATEMENTS**  
**Year Ended 31 December 2020**

**3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

**a. Functional currency**

Items included in the financial statements are measured and presented in HK dollars, the currency of the primary economic environment in which the Group operates.

All currency amounts in the financial statements are rounded to the nearest thousand HK dollars.

**b. Foreign currencies**

All monetary assets and liabilities denominated in currencies other than HK dollars are translated into HK dollars at the rates ruling at the reporting date. Transactions and non-monetary assets and liabilities denominated in currencies other than HK dollars are recorded at the rates prevailing at the dates of the transactions. All other translation differences are taken through the statement of profit or loss and comprehensive income. Exchange differences recognised in the statement of profit or loss and comprehensive income are presented in 'Other income'.

**c. Financial instruments**

**i) Financial assets and financial liabilities at amortised cost**

Financial assets at amortised cost include cash and short-term deposits and trade and other receivables.

Financial assets are recognised at amortised cost when the Group's business model objective is to collect the contractual cash flows of the assets and where these cash flows are solely payments of principal and interest ("SPPI") on the principal amount outstanding until maturity. Such assets are recognised when the Group becomes a party to the contractual provisions of the instrument. The instruments are initially measured at fair value (see note 3(d) below) and subsequently measured at amortised cost less expected credit loss ("ECL") allowance. Interest is recognised in the statement of profit or loss and comprehensive income in 'Interest income', using the effective interest rate ("EIR") method as described below. Transaction costs that are directly attributable to the acquisition of the financial asset are added to the fair value on initial recognition. ECL and reversals thereof are recognised in the statement of profit or loss and comprehensive income in 'Net impairment loss on financial instruments'.

Financial liabilities classified at amortised cost include deposits from customers, accruals and other payables and amounts due to a fellow subsidiary.

Financial liabilities are classified as being subsequently measured at amortised cost, except where they are held for trading or are designated as measured at fair value through profit or loss ("FVPL"). They are recognised when the Group becomes a party to the contractual provisions of the instrument and are initially measured at fair value (see note 3(d) below) and subsequently measured at amortised cost. Interest is recognised in the statement of profit or loss and comprehensive income in 'Interest expense' using the EIR method as described below. Transaction costs that are directly attributable to the issue of a financial liability are deducted from the fair value on initial recognition.

**NOTES TO THE FINANCIAL STATEMENTS**  
**Year Ended 31 December 2020**

**3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

**c. Financial instruments (continued)**

**i) Financial assets and financial liabilities at amortised cost (continued)**

The EIR method is a method of calculating the amortised cost of a financial instrument (or a group of financial instruments) and of allocating the interest income or interest expense over the expected life of the financial instrument. The EIR is the rate that exactly discounts the estimated future cash payments and receipts through the expected life of the financial instrument (or, where appropriate, a shorter period) to the carrying amount of the financial instrument. The EIR is established on initial recognition of the financial instrument. The calculation of the EIR includes all fees and commissions paid or received, transaction costs, and discounts or premiums that are an integral part of the EIR.

**d. Fair value**

*Fair value measurement*

Fair value is defined as the price that would be received to sell an asset or paid to transfer a liability (i.e. the “exit price”) in an orderly transaction between market participants at the measurement date.

Fair value is a market-based measure considered from the perspective of a market participant rather than an entity-specific measure. Therefore, even when market assumptions are not readily available, assumptions are set to reflect those that the Group believes market participants would use in pricing the asset or liability at the measurement date.

Where the Group manages a group of financial assets and financial liabilities on the basis of its net exposure to either market risks or credit risk, the Group measures the fair value of that group of financial instruments consistently with how market participants would price the net risk exposure at the measurement date.

In determining fair value, the Group uses various valuation approaches and establishes a hierarchy for inputs used in measuring fair value that requires the most observable inputs be used when available. Observable inputs are inputs that market participants would use in pricing the asset or liability that were developed based on market data obtained from sources independent of the Group. Unobservable inputs are inputs that reflect assumptions the Group believes other market participants would use in pricing the asset or liability, that are developed based on the best information available in the circumstances.

The fair value hierarchy is broken down into three levels based on the observability of inputs as follows, with Level 1 being the highest and Level 3 being the lowest level:

- Level 1 - Quoted prices (unadjusted) in an active market for identical assets or liabilities.

Valuations based on quoted prices in active markets that the Group has the ability to access for identical assets or liabilities. Valuation adjustments, block discounts and discounts for equity-specific restrictions that would not transfer to market participants are not applied to Level 1 instruments. Since valuations are based on quoted prices that are readily and regularly available in an active market, valuation of these products does not entail a significant degree of judgement.

- Level 2 - Valuation techniques using observable inputs

Valuations based on one or more quoted prices in markets that are not active or for which all significant inputs are observable, either directly or indirectly.

- Level 3 - Valuation techniques with significant unobservable inputs

Valuations based on inputs that are unobservable and significant to the overall fair value measurement.

**NOTES TO THE FINANCIAL STATEMENTS**  
**Year Ended 31 December 2020**

**3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

**d. Fair value (continued)**

The availability of observable inputs can vary from product to product and is affected by a wide variety of factors, including the type of product, whether the product is new and not yet established in the marketplace, the liquidity of markets and other characteristics particular to the product. To the extent that valuation is based on models or inputs that are less observable or unobservable in the market, the determination of fair value requires more judgement.

Accordingly, the degree of judgement exercised by the Group in determining fair value is greatest for instruments categorised in Level 3 of the fair value hierarchy.

The Group considers prices and inputs that are current as of the measurement date, including during periods of market dislocation. In periods of market dislocation, the observability of prices and inputs may be reduced for many instruments. This condition could cause an instrument to be reclassified from Level 1 to Level 2 or Level 2 to Level 3 of the fair value hierarchy.

In certain cases, the inputs used to measure fair value may fall into different levels of the fair value hierarchy. In such cases, the total fair amount is disclosed in the level appropriate for the lowest level input that is significant to the total fair value of the asset or liability.

For assets and liabilities that are transferred between levels in the fair value hierarchy during the period, fair values are ascribed as if the assets or liabilities had been transferred as of the beginning of the period.

**e. Derecognition of financial assets and liabilities**

The Group derecognises a financial asset when the contractual rights to the cash flows from the asset expire, or when it transfers the financial asset and substantially all the risk and rewards of ownership of the asset.

If the asset has been transferred, and the Group neither transfers nor retains substantially all of the risks and rewards of the asset, then the Group determines whether it has retained control of the asset.

If the Group has retained control of the asset, it shall continue to recognise the financial asset to the extent of its continuing involvement in the financial asset. If the Group has not retained control of the asset, it derecognises the asset and separately recognises any rights or obligation created or retained in the transfer.

The renegotiation or modification of the contractual cash flows of a financial instrument can lead to derecognition where the modification is “substantial”, determined by qualitative assessment of whether the revised contractual terms of a financial instrument, such as a loan, are significantly different from those of the original financial instrument. In the event that the qualitative assessment is unclear, a quantitative 10% cash flow test is performed.

Where modifications do not result in derecognition of the financial instrument, the gross carrying amount of the financial instrument is recalculated and a modification gain/ (loss) is recognised in the statement of profit or loss and comprehensive income.

Upon derecognition of a financial asset, the difference between the previous carrying amount and the sum of any consideration received, together with the transfer of any cumulative gain/loss previously recognised in equity, are recognised in the statement of profit or loss and comprehensive income within ‘Net gains/(losses) on derecognition of financial assets measured at fair value through other comprehensive income ( FVOCI)’.

The Group derecognises financial liabilities when the Group’s obligations are discharged or cancelled or when they expire.

**NOTES TO THE FINANCIAL STATEMENTS**  
**Year Ended 31 December 2020**

**3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

**f. Impairment of financial instruments**

The Group recognises loss allowances for ECL for financial assets measured at amortised cost.

*Measurement of ECL*

For financial assets, ECL are the present value of cash shortfalls (i.e. the difference between contractual and expected cash flows) over the expected life of the financial instrument, discounted at the asset's EIR.

Where a financial asset is credit-impaired at the reporting date, the ECL is measured as the difference between the asset's gross carrying amount and the present value of future cash flows, discounted at the original EIR.

The Group applies a three stage approach to measuring ECL based on the change in credit risk since initial recognition:

- Stage 1: if the credit risk of the financial instrument at the reporting date has not increased significantly since initial recognition then the loss allowance is calculated as the lifetime cash shortfalls that will result if a default occurs in the next 12 months, weighted by the probability of that default occurring.
- Stage 2: if there has been a significant increase in credit risk ("SICR") since initial recognition, the loss allowance is calculated as the ECL over the remaining life of the financial instrument. If it is subsequently determined that there has no longer been a SICR since initial recognition, then the loss allowance reverts to reflecting 12 month expected losses.
- Stage 3: if there has been a SICR since initial recognition and the financial instrument is deemed credit-impaired (see below for definition of credit-impaired), the loss allowance is calculated as the ECL over the remaining life of the financial instrument. If it is subsequently determined that there has no longer been a SICR since initial recognition, then the loss allowance reverts to reflecting 12 month expected losses.

*Assessment of significant increase in credit risk*

When assessing SICR, the Group considers both quantitative and qualitative information and analysis based on the Group's historical experience and expert credit risk assessment, including forward-looking information.

The probability of default ("PD") is derived from internal credit rating grades (based on available information about the borrower) and multiple forward-looking macroeconomic scenarios which are probability weighted. Credit risk is considered to have increased significantly if the PD has significantly increased at the reporting date relative to the PD of the facility, at the date of initial recognition. The assessment of whether a change in PD is "significant" is based both on a consideration of the relative change in PD and on qualitative indicators of the credit risk of the facility, which indicate whether a loan is performing or in difficulty. In addition, as a backstop, the Group considers that SICR has occurred in all cases when an asset is more than 30 days past due.

In general, ECL are measured so that they reflect:

- A probability-weighted range of possible outcomes
- The time value of money; and
- Relevant information relating to past, current and future economic conditions.

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**3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

**f. Impairment of financial instruments (continued)**

*Calculation of ECL*

ECL are calculated using three main components:

- Probability of default (“PD”): for accounting purposes, the 12 month and lifetime PD represent the expected point-in-time probability of a default over the next 12 months and over the remaining lifetime of the financial instrument respectively, based on conditions existing at the balance sheet date and future economic conditions.
- Expected loss given default (“LGD”): the LGD represents expected loss conditional on default, taking into account the mitigating effect of collateral, including the expected value of the collateral when realised and the time value of money.
- Estimated exposure at default (“EAD”): this represents the expected EAD, taking into account the expected repayment of principal and interest from the balance sheet date to the default event together with any expected drawdowns of the facility over that period.

These parameters are generally derived from internally developed statistical models, incorporating historical, current and forward-looking macro-economic data and country risk expert judgement. The macro-economic scenarios are reviewed quarterly.

The 12 month ECL is equal to the sum over the next 12 months of quarterly PD multiplied by LGD and EAD, with such expected losses being discounted at the EIR. Lifetime ECL is calculated using the discounted present value of total quarterly PDs multiplied by LGD and EAD, over the full remaining life of the facility.

When measuring ECL, the Group considers multiple scenarios, except where practical expedients are used to determine ECL. Practical expedients are used where they are consistent with the principles described above.

The Group measures ECL on an individual asset basis and has no purchased or originated credit-impaired (“POCI”) financial assets.

More information on measurement of ECL is provided in note 24.

*Presentation of ECL*

ECL is recognised in the statement of profit or loss and comprehensive income within ‘Expected Credit Loss’. ECL on financial assets measured at amortised cost are presented as an ECL allowance. The allowance reduces the net carrying amount on the face of the statement of financial position. Where the financial asset is measured at FVOCI, the loss allowance is recognised as an accumulated impairment amount in other comprehensive income and does not reduce the carrying amount of the financial asset on the statement of financial position.

*Credit-impaired financial instruments*

In assessing the impairment of financial instruments under the ECL model, the Group defines credit-impaired financial instruments in accordance with the Credit Risk Management Department’s policies and procedures. A financial instrument is credit-impaired when, based on current information and events, it is probable that the Group will be unable to collect all scheduled payments of principal or interest when due according to the contractual terms of the agreement.

*Definition of Default*

In assessing the impairment of financial instruments under the ECL model, the Group defines default in accordance with Credit Risk Management Department’s policies and procedures. This considers whether the borrower is unlikely to pay its credit obligations to the Group in full and takes into account qualitative indicators. The definition of default also includes a presumption that a financial asset which is more than 90 days past due (“DPD”) has defaulted.

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**3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

**f. Impairment of financial instruments (continued)**

*Write-offs*

Loans and government debt securities are written off (either partially or in full) when they are deemed uncollectible which generally occurs when all commercially reasonable means of recovering the balance have been exhausted. Such determination is based on an indication that the borrower can no longer pay the obligation, or that the proceeds from collateral will not be sufficient to pay the balance.

Partial write-offs are made when a portion of the balance is uncollectable. However, financial assets that are written off could still be subject to enforcement activities for recoveries of amounts due. If the amount to be written off is greater than the accumulated loss allowance, the difference is reflected directly in the statement of profit or loss and comprehensive income within 'Net impairment loss on financial instruments' and is not recognised in the loss allowance account. Any subsequent recoveries are credited to 'Net impairment loss on financial instruments' within the statement of profit or loss and comprehensive income.

**g. Revenue recognition**

Revenues are recognised when the promised services are delivered to the Group's customers, in an amount that is based on the consideration the Group expects to receive in exchange for those services when such amounts are not probable of significant reversal.

Interest income on financial assets at amortised cost calculated using the effective interest method is recognised in the consolidated statement of profit or loss and comprehensive income as interest income.

**h. Fees and commission expense**

Fees and commission expense in the statement of profit or loss and comprehensive income include service fees. Service fee generally consists of transaction fees and monthly maintenance fees for products and services provided to the Group. Amounts are recognised as the related services are received.

**i. Cash and cash equivalents**

Cash and cash equivalents comprise cash and demand deposits with Groups along with highly liquid investments, with original maturities of three months or less, that are readily convertible to known amounts of cash and subject to insignificant risk of change in value.

**j. Property, plant and equipment**

All property, plant and equipment are stated at historical cost less depreciation. Historical cost includes expenditure that is directly attributable to the acquisition of the items. Cost may also include transfers from equity of any gains or losses on qualifying cash flow hedges of foreign currency purchases of property, plant and equipment.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the group and the cost of the item can be measured reliably. The carrying amount of any component accounted for as a separate asset is derecognised when replaced. All other repairs and maintenance are charged to profit or loss during the reporting period in which they are incurred.

Depreciation is calculated using the straight-line method to allocate their cost or revalued amounts, net of their residual values, over their estimated useful lives as follows:

• Office equipment	2-5 years
• Furniture & Fixtures	5 years
• Computer equipment	3 years
• Leasehold improvements	Duration of the lease

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**3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

**j. Property, plant and equipment (continued)**

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount, please refer to note 1 for impairment treatment.

Gains and losses on disposals are determined by comparing proceeds with carrying amount. These are included in profit or loss. When revalued assets are sold, it is group policy to transfer any amounts included in other reserves in respect of those assets to retained earnings.

**k. Leases**

From 1 January 2019, leases are recognised as a right-of-use asset and a corresponding liability at the date at which the leased asset is available for use by the Group.

Assets and liabilities arising from a lease are initially measured on a present value basis. Lease liabilities include the net present value of the following lease payments:

- fixed payments (including in-substance fixed payments), less any lease incentives receivable
- variable lease payment that are based on an index or a rate, initially measured using the index or rate as at the commencement date
- amounts expected to be payable by the Group under residual value guarantees
- the exercise price of a purchase option if the Company is reasonably certain to exercise that option, and
- payments of penalties for terminating the lease, if the lease term reflects the Group exercising that option.

Lease payments to be made under reasonably certain extension options are also included in the measurement of the liability.

The lease payments are discounted using the interest rate implicit in the lease. If that rate cannot be readily determined, which is generally the case for leases in the Group, the lessee's incremental borrowing rate is used, being the rate that the individual lessee would have to pay to borrow the funds necessary to obtain an asset of similar value to the right-of-use asset in a similar economic environment with similar terms, security and conditions.

To determine the incremental borrowing rate, the Group:

- where possible, uses recent third-party financing received by the individual lessee as a starting point, adjusted to reflect changes in financing conditions since third party financing was received
- uses a build-up approach that starts with a risk-free interest rate adjusted for credit risk for leases held by the Company, which does not have recent third party financing, and
- makes adjustments specific to the lease, e.g. term, country, currency and security.

The Group is exposed to potential future increases in variable lease payments based on an index or rate, which are not included in the lease liability until they take effect. When adjustments to lease payments based on an index or rate take effect, the lease liability is reassessed and adjusted against the right-of-use asset.

Lease payments are allocated between principal and finance cost. The finance cost is charged to profit or loss over the lease period so as to produce a constant periodic rate of interest on the remaining balance of the liability for each period.

Right-of-use assets are measured at cost comprising the following:

- the amount of the initial measurement of lease liability
- any lease payments made at or before the commencement date less any lease incentives received
- any initial direct costs, and
- restoration costs.

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**Year Ended 31 December 2020**

**3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

**k. Leases (continued)**

Right-of-use assets are generally depreciated over the shorter of the asset's useful life and the lease term on a straight-line basis. If the Company is reasonably certain to exercise a purchase option, the right-of-use asset is depreciated over the underlying asset's useful life. While the Group revalues its land and buildings that are presented within property, plant and equipment, it has chosen not to do so for the right-of-use buildings held by the Group.

Payments associated with short-term leases of equipment and vehicles and all leases of low-value assets are recognised on a straight-line basis as an expense in profit or loss. Short-term leases are leases with a lease term of 12 months or less. Low-value assets comprise IT equipment and small items of office furniture.

**l. Intangible assets**

*Software*

Expenditure on maintaining computer software is recognised as an expense in the period in which it is incurred. Expenditure on development activities is capitalised if the product or process is technically and commercially feasible and the Bank has sufficient resources and the intention to complete development. The expenditure capitalised includes the costs of materials, direct labor, and an appropriate proportion of overheads and borrowing costs, where applicable. Capitalised development costs are stated at cost less accumulated amortisation and impairment losses. Other development expenditure is recognised as an expense in the period in which it is incurred. Other intangible assets that are acquired by the Group are stated at cost less accumulated amortisation (where the estimated useful life is finite) and impairment losses.

*Amortisation methods and periods*

The Group amortises intangible assets with a limited useful life using the straight-line method over the following periods:

- Software 3-5 years

**m. Impairment of non-financial assets**

Intangible assets that have an indefinite useful life are not subject to amortisation and are tested annually for impairment, or more frequently if events or changes in circumstances indicate that they might be impaired. Other assets are tested for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs of disposal and value in use. For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash inflows which are largely independent of the cash inflows from other assets or groups of assets (cash-generating units). Non-financial assets other than goodwill that suffered an impairment are reviewed for possible reversal of the impairment at the end of each reporting period.

**n. Receivables**

Receivables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method, less allowance for impairment.

**o. Other payables**

Payables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method.

**p. Share capital**

Ordinary shares are classified as equity. Incremental costs directly attributable to the issue of new shares or share options are shown in equity as a deduction, net of tax, from the proceeds.

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**4. SIGNIFICANT ACCOUNTING ESTIMATES**

Estimate and judgement are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances. The Group makes estimates and assumptions concerning the future. The resulting accounting estimates will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

*Current and deferred income tax*

Deferred income tax assets relating to certain temporary differences and tax losses are recognised when management considers it is probable that future taxable profits will be available against which the temporary differences or tax losses can be utilised. When the expectation is different from the original estimate, such differences will impact the recognition of deferred income tax assets and taxation charges in the year in which such estimate is changed.

*Determination of the lease term*

In determining the lease term, management considers all facts and circumstances that create an economic incentive to exercise an extension option, or not exercise a termination option. Extension options (or periods after termination options) are only included in the lease term if the lease is reasonably certain to be extended (or not terminated).

Most extension options in offices leases have not been included in the lease liability, because the Group could replace the assets without significant cost or business disruption.

The lease term is reassessed if an option is actually exercised (or not exercised) or the Group becomes obliged to exercise (or not exercise) it. The assessment of reasonable certainty is only revised if a significant event or a significant change in circumstances occurs, which affects this assessment, and that is within the control of the lessee.

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**5. NET INTEREST INCOME**

The table below presents interest income and expense by accounting classification. Interest income and expense is calculated using the effective interest method for financial assets and financial liabilities measured at amortised cost.

	2020 HK\$'000	2019 HK\$'000
<b>Interest income</b>		
Placements with and advances to banks	2,418	982
Financial assets measured at amortised cost	427	-
	<u>2,845</u>	<u>982</u>
<b>Interest expense</b>		
Lease liabilities	231	295
Deposits from customers	427	-
	<u>658</u>	<u>295</u>
<b>Net interest income</b>	<u>2,187</u>	<u>687</u>

No other gains or losses have been recognised in respect of financial assets measured at amortised cost other than as disclosed as 'Interest income' and foreign exchange differences disclosed in 'Other income' (note 7).

No other gains or losses have been recognised in respect of financial liabilities measured at amortised cost other than as disclosed as 'Interest expense', and foreign exchange differences disclosed in 'Other income' (note 7).

**6. FEE AND COMMISSION EXPENSES**

	2020 HK\$'000	2019 HK\$'000
Bank charges	359	-
Other fees	150	-
	<u>509</u>	<u>-</u>

Other fees consists of transaction fees and monthly subscription fees charged by Central Moneymarkets Unit.

**7. OTHER INCOME**

	2020 HK\$'000	2019 HK\$'000
Net foreign exchange gains	1,103	-

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**8. OPERATING EXPENSES**

	<b>2020</b> <b>HK\$'000</b>	<b>2019</b> <b>HK\$'000</b>
Staff costs	162,636	77,290
Directors' remuneration		
Fees	2,698	1,639
Others	-	-
Depreciation of property, plant and equipment	23,013	4,310
Amortisation of intangible assets	9,220	-
Auditors' remuneration	1,600	300
Legal and professional fees	22,035	13,979
IT expenses	13,737	18,350
Premise expenses	4,745	2,697
Recruitment fee	10,774	8,668
Advertising and marketing expense	20,631	-
Others	13,928	6,712
<b>Total</b>	<b>285,017</b>	<b>133,945</b>

For the years ended 31 December 2020 and 31 December 2019, the Group had not paid any (a) payments or benefits in respect of the termination of the service of directors whether in the capacity of directors or in any other capacity while being a director of the Group, and (b) consideration provided to or receivable by any third party for making available the services of a person as a director or in any other capacity while being a director of the Group. During the year, the Group had not granted any loans, quasi-loans nor entered into any other dealings in favor of (a) the Directors, (b) entities controlled by the Directors; or (c) entities connected with the Directors.

**9. INCOME TAX EXPENSE**

No provision for Hong Kong profits tax has been made in the financial statements as the Group had no estimated assessable profits for the year ended 31 December 2020 and 31 December 2019.

The tax on the Group's loss before income tax differs from the theoretical amount that would arise using the Hong Kong profits tax rate as follows:

	<b>2020</b> <b>HK\$'000</b>	<b>2019</b> <b>HK\$'000</b>
Loss before income tax	(282,610)	(133,258)
Calculated at a tax rate of 16.5% (2019: 16.5%)	(46,631)	(21,988)
Expenses not deductible for tax purpose	2,887	43
Tax losses not recognised	43,744	21,945
<b>Income tax expense</b>	<b>-</b>	<b>-</b>

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**10. SUBSIDIARY**

The Bank's principal subsidiary at 31 December 2020 is set out below. Unless otherwise stated, the subsidiary's share capital consisting solely of ordinary shares that are held directly by the Bank, and the proportion of ownership interests held equals the voting rights held by the Bank. The country of incorporation or registration is also their principal place of business.

Name of entity	Place of incorporation and kind of legal entity	Principal activities and place of operation	Particulars of issued share capital	Ownership interest held by the Bank		Ownership interest held by non-controlling interests	
				2020 %	2019 %	2020 %	2019 %
Shenzhen Fusion Information Technology Services Co. Ltd.	People's Republic of China, limited liability company	IT Services, People's Republic of China	Issued and paid, RMB 7,500,000	100	-	-	-

Cash and short-term deposits held in China are subject to local exchange control regulations. These regulations provide for restrictions on exporting capital from China, other than through normal dividends. The carrying amount of the assets included within the consolidated financial statements to which these restrictions apply is HK\$3,644,000 (2019 – nil).

**11. BALANCES WITH CENTRAL BANK**

	2020 HK\$'000	2019 HK\$'000
Balances with central bank	97,674	-
Less: expected credit losses	(3)	-
<b>Total</b>	<b>97,671</b>	<b>-</b>

**12. PLACEMENTS WITH AND ADVANCES TO BANKS**

	2020 HK\$'000	2019 HK\$'000
Balances with banks	55,447	17,338
Placements with and advances to banks maturing within one month	589,041	308,062
Placements with and advances to banks maturing after one month but less than one year	154,000	-
Less: expected credit losses	(370)	-
<b>Total</b>	<b>798,118</b>	<b>325,400</b>

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**13. FINANCIAL ASSETS AT AMORTISED COST**

	2020 HK\$'000	2019 HK\$'000
<b>Investment securities at amortised cost</b>		
Government debt securities:		
Exchange Fund Bills	10,000	-
Less: expected credit losses	(1)	-
<b>Total</b>	<u>9,999</u>	<u>-</u>

**14. FINANCIAL ASSETS AND FINANCIAL LIABILITIES BY MEASUREMENT CATEGORY**

The following table analyses financial assets and financial liabilities as presented in the consolidated statement of financial position by HKFRS 9 classifications.

	2020 HK\$'000	2019 HK\$'000
<b>Financial assets</b>		
Financial assets at amortised cost		
Investment assets at amortised cost	9,999	-
Balances with central bank	97,671	-
Placements with and advances to banks	798,118	325,400
Amount due from immediate parent company	<u>-</u>	<u>1</u>
<b>Financial liabilities</b>		
Financial liabilities at amortised cost		
Deposits from customers	324,944	-
Amounts due to a fellow subsidiary	15,505	-
Lease liabilities	<u>17,007</u>	<u>17,457</u>

**15. OTHER DEPOSITS AND RECEIVABLES**

	2020 HK\$'000	2019 HK\$'000
Interest receivable	166	5
Deposits	6,578	6,002
Other amounts receivable	4,489	3,000
<b>Total</b>	<u>11,233</u>	<u>9,007</u>

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**NOTES TO THE FINANCIAL STATEMENTS**  
**Year Ended 31 December 2020**

**16. LEASES**

*Amounts recognised in the consolidated statement of financial position*

The consolidated statement of financial position shows the following amounts relating to leases:

	<b>2020</b>	<b>2019</b>
	<b>HK\$'000</b>	<b>HK\$'000</b>
<b>Right-of-use assets</b>		
Buildings	15,111	16,764
<b>Lease liabilities</b>		
Current	10,586	6,882
Non-current	6,421	10,575
	<u>17,007</u>	<u>17,457</u>

Additions to the right-of-use assets during the 2020 financial year were HK\$5,174,000 (2019 – HK\$20,811,000)

*Amounts recognised in the statement of profit or loss and comprehensive income*

The consolidated statement of profit or loss and comprehensive income shows the following amounts relating to leases:

	<b>2020</b>	<b>2019</b>
	<b>HK\$'000</b>	<b>HK\$'000</b>
<b>Depreciation charge of right-of-use assets</b>		
Buildings	6,827	4,047
Interest expense (included in interest expense)	231	295
Expense related to short-term leases	1,932	2,237

The total cash outflow for leases in 2020 was HK\$ 5,837,000 (2019 – HK\$3,649,000).

*The Group's leasing activities and how these are accounted for*

The Group leases various offices. Rental contracts are typically made for fixed periods of 2 to 3 years but may have extension options as described below.

Lease terms are negotiated on an individual basis and contain a wide range of different terms and conditions. The lease agreements do not impose any covenants other than the security interests in the leased assets that are held by the lessor. Leased assets may not be used as security for borrowing purposes.

*Extension and termination options*

Extension and termination options are included in a number of property and equipment leases across the Group. These are used to maximise operational flexibility in terms of managing the assets used in the Group's operations. The majority of extension and termination options held are exercisable only by the Group and not by the respective lessor.

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**17. PROPERTY, PLANT AND EQUIPMENT**

	Office equipment HK\$'000	Furniture and fixtures HK\$'000	Computer equipment HK\$'000	Leasehold improvements HK\$'000	Total HK\$'000
<b>Non-Current</b>					
<b>At 1 January 2019</b>					
Cost	-	-	53	-	53
Accumulated depreciation	-	-	-	-	-
Net book amount	-	-	53	-	53
<b>Year ended 31 December 2019</b>					
Opening net book amount	-	-	53	-	53
Additions	1,051	114	1,769	17,779	20,713
Depreciation charges (note 8)	(66)	(4)	(193)	-	(263)
Closing net book amount	985	110	1,629	17,779	20,503
<b>At 31 December 2019</b>					
Cost	1,051	114	1,822	17,779	20,766
Accumulated depreciation	(66)	(4)	(193)	-	(263)
Net book amount	985	110	1,629	17,779	20,503
<b>Year ended 31 December 2020</b>					
Opening net book amount	985	110	1,629	17,779	20,503
Additions	48,503	2,109	13,956	4,666	69,234
Disposals	(409)	(124)	-	-	(533)
Depreciation charges (note 8)	(4,840)	(396)	(3,042)	(7,908)	(16,186)
Closing net book amount	44,239	1,699	12,543	14,537	73,018
<b>At 31 December 2020</b>					
Cost	49,053	2,073	15,778	22,445	89,349
Accumulated depreciation	(4,814)	(374)	(3,235)	(7,908)	(16,331)
Net book amount	44,239	1,699	12,543	14,537	73,018

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**NOTES TO THE FINANCIAL STATEMENTS****Year Ended 31 December 2020****18. INTANGIBLE ASSETS**

	Software HK\$'000	Total HK\$'000
<b>Non-Current</b>		
<b>At 1 January 2019</b>		
Cost	-	-
Accumulated amortisation	-	-
Net book amount	-	-
<b>Year ended 31 December 2019</b>		
Opening net book amount	-	-
Additions	13,268	13,268
Amortisation charges (note 8)	-	-
Closing net book amount	13,268	13,268
<b>At 31 December 2019</b>		
Cost	13,268	13,268
Accumulated amortisation	-	-
Net book amount	13,268	13,268
<b>Year ended 31 December 2020</b>		
Opening net book amount	13,268	13,268
Additions	45,332	45,332
Amortisation charges (note 8)	(9,220)	(9,220)
Closing net book amount	49,380	49,380
<b>At 31 December 2020</b>		
Cost	58,600	58,600
Accumulated amortisation	(9,220)	(9,220)
Net book amount	49,380	49,380

**19. DEPOSITS FROM CUSTOMERS**

	2020 HK\$'000	2019 HK\$'000
Saving account balances	22,834	-
Term deposits	302,110	-
<b>Total</b>	324,944	-

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**20. ACCRUALS AND OTHER PAYABLES**

	2020 HK\$'000	2019 HK\$'000
Staff compensation and benefits accruals	25,557	10,886
IT costs accruals	16,313	17,631
Fixed asset accruals	39,621	-
Intangible asset accruals	22,980	-
Interest payables	441	-
Other amounts payable	31,804	10,761
<b>Total</b>	<b>136,716</b>	<b>39,278</b>

**21. SHARE CAPITAL**

**Ordinary share capital**

	Ordinary shares Number	Share capital HK\$'000
<b>Issued and fully paid</b>		
At 1 January 2019	1,000	1
Capital contribution by the member	-	500,000
At 31 December 2019 and 1 January 2020	1,000	500,001
Capital contribution by the member	-	500,000
<b>At 31 December 2020</b>	<b>1,000</b>	<b>1,000,001</b>

The holders of ordinary shares are entitled to receive dividends as declared from time to time and are entitled to one vote per share at general meetings of the Group. All shares rank equally with regard to the Group's residual assets.

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**22. ADDITIONAL CASH FLOW INFORMATION**

**a. Cash and cash equivalents**

For the purposes of the consolidated statement of cash flows, cash and cash equivalents comprise the following balances, which have less than three months maturity from the date of acquisition:

	<b>2020</b> <b>HK\$'000</b>	<b>2019</b> <b>HK\$'000</b>
Balances with central bank	97,671	-
Cash at banks	55,443	17,338
Placement with banks	712,750	308,062
	<u>865,864</u>	<u>325,400</u>

**b. Reconciliation of cash flows from operating activities**

	<b>2020</b> <b>HK\$'000</b>	<b>2019</b> <b>HK\$'000</b>
Loss for the year	(282,610)	(133,258)
<i>Adjustments for:</i>		
Interest income	(2,845)	(982)
Interest expense	658	295
Depreciation expense	23,013	4,310
Amortisation expense	9,220	-
Loss on disposal	533	-
Changes in expected credit losses on non-cash items	76	-
Operating cash flows before changes in operating assets and liabilities	<u>(251,955)</u>	<u>(129,635)</u>
Changes in operating assets		
Decrease/(increase) in prepaid expenses	14,760	(28,711)
Decrease in amount due from the immediate parent company	1	-
Increase in other deposits and receivables	(2,060)	(9,007)
Changes in operating liabilities		
Increase in deposits from customers	324,944	-
Increase in amounts due to a fellow subsidiary	15,505	-
Increase in accruals and other payables	34,396	32,805
Interest received	2,281	-
Interest paid	(4)	-
<b>Net cash flows generated from/(used in) operating activities</b>	<u><b>137,868</b></u>	<u><b>(134,548)</b></u>

**c. Non-cash investing activities**

Non-cash investing activities disclosed in other note is:

- Acquisition of right-of-use assets – note 16

**NOTES TO THE FINANCIAL STATEMENTS**  
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**23. FINANCIAL RISK MANAGEMENT**

**Risk management procedures**

The Group is committed to maintaining an appropriate balance between its risk exposures and the level of return it targets to achieve for the Group's sustainable profitability, financial soundness and viability. The Group established an Enterprise Risk Management Framework ("the Framework") and the framework sets out the risk management standard and value for the Group. 10 principle risks, which include credit, market, liquidity and interest rate, operational, cyber & tech security, reputational, legal, strategic, regulatory compliance and financial crime compliance risks, are identified in the Framework. This ensures the Group has a consistent approach to measure, monitor, control and mitigate the risks inherent in the business activities.

The Board has ultimate responsibility for the effective management of risk and approves the risk appetite. Three committees, include Risk Committee, Audit Committee, and Nomination and Remuneration Committee are established in compliance with governance codes and best practice to ensure due attention is given to assist the Board in discharge of its duties and responsibilities stipulated in the respective terms of reference. Risk Committee is responsible for oversight and advice the Board on high level risk related matters, such as risk appetite, risk limits and future risk strategy of the Group, and risk governance including risk culture-related matters.

Risk Appetite is one of the core components under risk management and is defined as the risks that the Group is willing to accept in achieving the medium and long-term strategic goals. The Group Risk Appetite Statement is approved by the Board with advisory from Risk Committee. The actual risk appetite report would also be monitored and reviewed through Risk Management Committee, one of the management committee in the Group, on monthly basis to ensure issue can be escalated to the senior management and the Board, and mitigating actions can be taken in a timely manner.

The Group adopts a three lines of defence ("LOD") approach to ensure effective risk management and to enable the Group to separate risk management activities among first LOD who owns the risk and is accountable for relevant risk control implementation; second LOD who oversees the first line, monitor risk management activities and supports controls; third LOD who provides assurance that the risk management process is effectively in place.

The Group also performs stress testing exercises regularly in order to evaluate the potential adverse impact on the Group's profitability and capital adequacy due to deterioration in economic condition and these exercises are also used to support business and capital planning.

**Credit Risk**

Credit risk refers to the risk of loss arising from failure to satisfy financial obligations of a borrower, counterparty, issuer, guarantor or any other forms of obligors. Currently, the Group incurs credit risk mainly from treasury activities (i.e. placements, investments and settlements).

**Credit risk management**

Overall credit risk of the Group is managed through a comprehensive risk management framework to ensure that risk level of credit portfolio is in line with the Group's risk appetite and cultivate a sound credit culture while regulatory requirements are fulfilled all the time.

The Group has established a set of policies and procedures to identify, measure, monitor and control credit risk at both portfolio level and individual level. These policies and procedures covers various areas including but not limited to governance structure, risk acceptance and tolerance level, credit risk strategy, exposure measurement and credit administration.

**NOTES TO THE FINANCIAL STATEMENTS**  
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**23. FINANCIAL RISK MANAGEMENT (CONTINUED)**

**Credit Risk (continued)**

**Credit Initiation and Evaluation**

A clear hierarchy of governance structure and mechanism has been established throughout the entire credit initiation and evaluation process. Specifically, upon receiving credit applications, each case would be evaluated based on pre-established criteria and all other relevant factors including but not limited to nature of transactions, types of obligors, financial conditions, credit ratings, market situations, industry dynamics and corporate governance of obligors. Each credit application is then handled in accordance with delegated approval authorities. Proper risk mitigation measures may also be introduced to protect the Group's interest.

**Credit Monitoring and Control**

A set of credit monitoring and control processes and procedures has been established to manage credit risk across the Group. Exposure limit is set across obligors, products and portfolio level to ensure that credit risk concentration is manageable while regulatory and internal requirements are fulfilled. Risk Management Department and applicable business units also closely monitor exposures and progress of execution of risk mitigation measures, as well as perform stress tests to identify, analyse and control credit risk concentrations arising from the Group's lending and treasury activities to assess the impact of market shock on the Group's credit portfolio and financial position.

**Expected Credit Losses**

The Group impairment requirements are based on a forward-looking ECL approach. This measurement of ECL should reflect: (i) a probability-weighted outcome, (ii) the time value of money and (iii) a reasonable and supportable information model. The Group is required to recognise an allowance for either 12-month or lifetime ECL, depending on whether there has been a significant increase in credit risk of the exposure since initial recognition.

Subject to classification and measurement, financial assets classified as amortised cost or fair value through other comprehensive income ("FVOCI"). At the time of reporting, the Group's financial assets that in scope of HKFRS 9 impairment are mainly debt securities and interbank exposures.

Expected credit loss is determined under three stages:

- Stage 1 applies when there is no significant increase in credit risk since initial recognition. 12-month ECL is required for assets classified in stage 1.
- Stage 2 applies when a significant increase in credit risk has occurred on an individual or collective basis since initial recognition, with no objective evidence of credit event. Lifetime ECL calculation is required for assets classified in stage 2.
- Stage 3 applies when there is objective evidence of credit impairment. Lifetime ECL calculation is required for assets classified in stage 3.

Significant credit deterioration criteria are used for assessing whether there are significant increases in credit risk of the exposures and thus classify them into different stages. The criteria are primarily set based on the key requirements stipulated under HKFRS 9, such as 30 days past due, low credit risk threshold, change of risk of default, etc.

ECL is calculated as a function of PD, LGD, EAD, expected life and discount factor.

- PD: Probability of an obligor or facility to be defaulted within a specific period of time
- LGD: Loss as a percentage of EAD given the obligor or facility has defaulted
- EAD: predicted outstanding balance and accrued interests as at the point of default
- Expected life: contractual period during which exposed to credit risk
- Discount factor: effective interest rate

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**23. FINANCIAL RISK MANAGEMENT (CONTINUED)**

**Credit Risk (continued)**

**Expected Credit Losses (continued)**

The above methodology for expected loss estimation should incorporate historical information, current conditions, as well as forward-looking information. Therefore, obtaining macroeconomic factor (“MEF”) projections is critical to estimate the forward-looking element in ECL estimation. The Group formed a standard framework to project economic scenarios including Base, Good and Bad scenarios to reflect assumptions about future economic conditions. Key macroeconomic variables in Hong Kong, China and United States are considered, including GDP, unemployment rate, interest rate, import and export, inflation, etc. The final macroeconomic response models depending on the best correlation between the PD/LGD and the MEFs are selected to project the forward-looking element for the ECL.

**Exposure to Credit Risk**

The maximum exposure to credit risk (“gross credit exposure”) of the Group as at 31 December 2020 and 31 December 2019 is disclosed below, based on the carrying amounts of the financial assets and the maximum amount that the Group could have to pay in relation to unrecognised financial instruments, which the Group believes are subject to credit risk. The table includes financial instruments subject to ECL and not subject to ECL. Those financial instruments that bear credit risk but are not subject to ECL are subsequently measured at fair value. Exposure arising from financial instruments not recognised on the statement of financial position is measured as the maximum amount that the Group could have to pay, which may be significantly greater than the amount that would be recognised as a liability.

Where the Group enters into credit enhancements, including receiving cash and security as collateral and master netting agreements, to manage the credit exposure on these financial instruments the financial effect of the credit enhancements is also disclosed below. The net credit exposure represents the credit exposure remaining after the effect of the credit enhancements.

**Exposure to credit risk by class**

<b>Class</b>	<b>31 December 2020</b>			<b>31 December 2019</b>		
	Gross credit exposure HK\$’000	Credit enhancements HK\$’000	Net credit exposure HK\$’000	Gross credit exposure HK\$’000	Credit enhancements HK\$’000	Net credit exposure HK\$’000
<b>Subject to ECL:</b>						
Cash and short-term deposits	895,789	-	895,789	325,400	-	325,400
Investment securities	9,999	-	9,999	-	-	-

**Credit Quality**

**Exposure to credit risk by internal rating grades**

Internal credit ratings, as below, are derived using methodologies generally consistent with those used by external agencies:

Investment grade: AAA – BBB

Non-investment grade: BB – CCC

Default: D

The table below shows gross carrying amount and, in the case of unrecognised financial instruments, nominal amounts by internal rating grade. All exposures subject to ECL are Stage 1, unless otherwise shown.

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23. FINANCIAL RISK MANAGEMENT (CONTINUED)

Credit Risk (continued)

Credit Quality (continued)

Exposure to credit risk by internal rating grades (continued)

At 31 December 2020 in HK\$'000	AA	A	BBB	Total Investment Grade	Non- Investment Grade	Unrated/ Default	Total Gross Carrying Amount	Loss Allowance	Total Carrying Amount
Subject to ECL:									
Cash and short term deposits	104,256	354,086	344,000	802,342	93,820	-	896,162	(373)	895,789
Investment securities	10,000	-	-	10,000	-	-	10,000	(1)	9,999
<b>Total Subject to ECL</b>	<b>114,256</b>	<b>354,086</b>	<b>344,000</b>	<b>812,342</b>	<b>93,820</b>	<b>-</b>	<b>906,162</b>	<b>(374)</b>	<b>905,788</b>

Not Subject to ECL:

Other deposits and receivables	89	132	22	243	12	10,978	11,233	-	11,233
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At 31 December 2019  
in HK\$'000

Subject to ECL:									
Cash and short term deposits	-	325,400	-	325,400	-	-	325,400	-	325,400
<b>Total Subject to ECL</b>	<b>-</b>	<b>325,400</b>	<b>-</b>	<b>325,400</b>	<b>-</b>	<b>-</b>	<b>325,400</b>	<b>-</b>	<b>325,400</b>

Not Subject to ECL:

Other deposits and receivables	-	5	-	5	-	9,002	9,007	-	9,007
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**NOTES TO THE FINANCIAL STATEMENTS**  
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**23. FINANCIAL RISK MANAGEMENT (CONTINUED)**

**Credit Risk (continued)**

**Expected credit loss allowance**

**Financial instruments subject to the impairment requirements of HKFRS 9**

There have been no changes made to estimation techniques or significant assumptions for estimating impairment during the year. There were no modifications to financial assets during the year or since origination and therefore modifications have not impacted ECL staging.

ECL on cash and short-term deposits, investment securities, and other receivables is de minimis owing to their short term tenure.

**Liquidity Risk**

Liquidity risk refers to the risk that the Group is not able to honour its financial obligations when they fall due at a reasonable cost. This may be caused by market disruption or difficulty in liquidating assets. The primary objective of liquidity risk management is to maintain stable, reliable and adequate source of funding to meet liquidity needs under both normal and stressed conditions.

The Group has established liquidity risk management policy that outlines the liquidity risk management framework according to the liquidity risk appetite defined by the Board of Director (“the Board”) and to comply with the regulatory requirements including but not limited to HKMA’s Supervisory Policy Manuals (“SPM”) “LM-1 Regulatory Framework for Supervision of Liquidity Risk” and “LM-2 Sound Systems and Controls for Liquidity Risk Management”. The liquidity risk management framework is to ensure that adequate liquidity is maintained at all times.

In accordance with the Group’s corporate governance principles, the Board is ultimately responsible for overseeing the liquidity and funding risk in the Group. Risk Committee (“RC”) under the Board provides an independent oversight and guidance to the Board on liquidity risk issues. Under leadership of Chief Executive (“CE”), Executive Committee (“EXCO”) is a senior management committee for formulating and recommending the Board and RC to approve the liquidity risk management principles, policies and frameworks.

As authorised by EXCO, Asset and Liability Committee (“ALCO”) is the primary committee in managing the liquidity and funding profile in the Group. Under the guidance of ALCO, Treasury is primary responsible for the overall liquidity management for the Group on a day-to-day basis. Risk Management Department (“RMD”) coordinates with Treasury and other business units to help ensure a consistent and comprehensive framework for managing liquidity risk across the Group.

In accordance with the Banking (Liquidity) Rules and SPM, the Group has set up internal limits and triggers on the liquidity maintenance ratio (“LMR”) which is well above the statutory requirements. On top of the regulatory LMR requirements, the cash flow maturity mismatch, the Group minimises the cash flow maturity mismatch by establishing limits on Maximum Cumulative Outflow (“MCO”) indicator, which predicts the future 30 days maximum cumulative net cash outflow under normal situation. The Group also runs liquidity stress test on regular basis under institution specific, general market crisis and combined crisis scenarios. Under both normal and stress conditions, the Group maintains certain level of liquidity assets such as HK Exchange fund Bills to cover the projected cash outflows within pre-defined time horizon.

The Group strives to develop a diversified and stable funding base with access to funding sources across retail and wholesale channels. To avoid over reliance of a particular funding source, the Group imposes funding concentration control measures such as establishing management action triggers for non-bank deposit ratio, single top depositor ratio and top 10 depositors ratio.

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**NOTES TO THE FINANCIAL STATEMENTS**  
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**23. FINANCIAL RISK MANAGEMENT (CONTINUED)**

**Liquidity Risk (continued)**

The Group has formulated a Contingency Funding Plan (“CFP”) for dealing with a liquidity crisis and detailing the operating procedures for making up funding shortfall under emergency situation. CFP sets out the readily deployable funding sources, funding measures, potential steps to meet intraday critical payment, operational procedures and the estimated time of assets disposal for cash. The plan is updated and reviewed at least annually by the ALCO to ensure that it remains robust upon changing business and market conditions.

*Maturity analysis*

In the following maturity analysis, financial liabilities are presented at fair value. All other amounts represent undiscounted cash flows payable by the Group arising from its financial liabilities to earliest contractual maturities as at 31 December 2020 and 31 December 2019. Repayments of financial liabilities that are subject to immediate notice are treated as if notice were given immediately and are classified as on demand. This presentation is considered by the Group to appropriately reflect the liquidity risk arising from those financial liabilities, presented in a way that is consistent with how the liquidity risk on these financial liabilities is managed by the Group.

	On Demand	Not more than 1 month	More than 1 month but not more than 3 months	More than 3 months but not more than 1 year	More than 1 year but not more than 5 years	Total
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
<b>31 December 2020</b>						
<b>Financial liabilities</b>						
Deposits from customers	23,566	298,901	80	2,397	-	324,944
Amounts due to a fellow subsidiary	-	15,505	-	-	-	15,505
Lease liabilities	-	844	1,849	7,893	6,421	17,007
Accruals and other payables	-	136,716	-	-	-	136,716
<b>Total financial liabilities</b>	<b>23,566</b>	<b>451,966</b>	<b>1,929</b>	<b>10,290</b>	<b>6,421</b>	<b>494,172</b>

	On Demand	Not more than 1 month	More than 1 month but not more than 3 months	More than 3 months but not more than 1 year	More than 1 year but not more than 5 years	Total
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
<b>31 December 2019</b>						
<b>Financial liabilities</b>						
Deposits from customers	-	-	-	-	-	-
Lease liabilities	-	573	1,147	5,162	10,575	17,457
Accruals and other payables	-	39,278	-	-	-	39,278
<b>Total financial liabilities</b>	<b>-</b>	<b>39,851</b>	<b>1,147</b>	<b>5,162</b>	<b>10,575</b>	<b>56,735</b>

**Market Risk**

Market risk is defined as the risk of loss to the Group resulting from the movements in observable market prices and rates (such as interest rates, credit spreads, foreign exchange rates, equity prices, commodity prices) and indirectly observable market parameters (such as volatilities and correlations). Currently the market risk predominantly arises from the Group's treasury activities and trading activities.

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**23. FINANCIAL RISK MANAGEMENT (CONTINUED)**

**Market Risk (continued)**

The Group has established market risk management policy that outlines the market risk management framework according to the market risk appetite defined by the Board. The market risk management framework is to ensure that the market risk is identified, measured, monitored and reported on a timely basis.

In accordance with the Group's corporate governance principles, the Board is ultimately responsible for overseeing the market risk in the Group. RC under the Board provides an independent oversight and guidance to the Board on market risk issues. Under leadership of CE, EXCO is a senior management committee for formulating and recommending the Board and RC to approve the market risk management principles, policies and frameworks.

As authorised by EXCO, Risk Management Committee ("RMC") is the primary committee in managing the market risk profile in the Group. Business units such as Treasury and Global Market are responsible for carrying out market risk activities and first line of defence in market risk management. RMD acts as an independent party to perform second line of defence in market risk management.

The Group monitors the market risk exposures against various types of limit on aggregate or individual unit levels. The limits include Value-at-Risk ("VaR"), stress testing and position limit (e.g. net open position). The VaR limit is set up and reviewed by RC under the Board according to the overall risk appetite of the Group, while the other key limits are set up and reviewed by RMC or CE authority. The risk methodology for VaR and stress testing is properly maintained and reviewed by RMC.

*Currency risk*

The Group is exposed to foreign exchange risk as the Group's assets and liabilities are denominated in foreign currencies such as United States Dollar ("USD") and Renminbi ("RMB"). To ensure the foreign currency risk exposure of the Group is kept to an acceptable level, risk limits are used to serve as a monitoring tool.

The Group's exposures to foreign exchange risk were as follows:

	2020				2019			
			Sensitivity to applied percentage change in currency (+/-)				Sensitivity to applied percentage change in currency (+/-)	
	Foreign currency exposure HK\$'000	Percentage change applied	Profit or loss HK\$'000	Other comprehensive income HK\$'000	Foreign currency exposure HK\$'000	Percentage change applied	Profit or loss HK\$'000	Other comprehensive income HK\$'000
US Dollar	36,377	1%	364	-	(13)	1%	-	-
Yuan								
Renminbi	41,794	4%	1,672	-	-	4%	-	-
	<u>78,171</u>				<u>(13)</u>			

The reasonably possible percentage change in the currency rate in relation to US dollars has been calculated based on the greatest annual percentage change over the 2-year period from 1 January 2019 to 31 December 2020 (2019: from 1 January 2018 to 31 December 2019). Thus, the percentage change applied may not be the same percentage as the actual change in the currency rate for the year ended 31 December 2020, or for the year ended 31 December 2019.

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**NOTES TO THE FINANCIAL STATEMENTS**  
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**23. FINANCIAL RISK MANAGEMENT (CONTINUED)**

**Market Risk (continued)**

*Interest rate risk*

Interest Rate Risk in Banking Book (“IRRBB”) refers to the risk to both the earnings and the economic value of the Group arising from adverse movements in interest rates that affects the banking book positions of the Group. The Group’s interest rate exposures in the banking book may arise from deposit-taking, lending and treasury activities. The major types of interest rate risk could broadly divided into gap risk, basis risk and option risk.

The Group has established interest rate risk in banking book policy that outlines the interest risk management framework in banking book according to the IRRBB risk appetite defined by the Board and to comply with the regulatory requirements including but not limited to HKMA’s SPM “IR-1 Interest Rate Risk in the Banking Book”. The IRRBB management framework is to ensure that the Group is not taking excessive IRRBB exposures which can pose a significant threat to the Group’s earnings and capital adequacy.

In accordance with the Group’s corporate governance principles, the Board is ultimately responsible for overseeing the IRRBB in the Group. RC under the Board provides an independent oversight and guidance to the Board on IRRBB issues. Under leadership of CE, EXCO is a senior management committee for formulating and recommending the Board and RC to approve the IRRBB risk management principles, policies and frameworks.

As authorised by EXCO, ALCO is the primary committee in managing the IRRBB profile in the Group. Under the guidance of ALCO, Treasury is primary responsible for managing overall IRRBB exposures for the Group on a day-to-day basis. RMD coordinates with Treasury and other business units to help ensure a consistent and comprehensive framework for managing IRRBB exposures across the Group.

The Group measures and monitors IRRBB exposures from both the earnings and economic value perspective with two key risk control metrics, namely EVE decline and NII sensitivity. The two metrics are calculated in accordance with the standardised framework as set out in the HKMA SPM IR-1. The risk limits and triggers are setup based on these two measurement metrics.

To supplement with EVE decline and NII sensitivity, the Group has setup interest rate sensitivity limits using the Present Value of a Basis Point (“PVBP”). The PVBP measures the sensitivity of the net present value of banking book towards movements of interest rate by one basis point. The key IRRBB risk metrics are reported to different committees such as ALCO and RC on a periodic basis.

The application of a parallel shift in market interest rates of 100 basis points increase or decrease to these positions, would result in a net gain or loss of approximately HK\$5,571,000 (2019: HK\$3,125,000).

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**24. OPERATIONAL RISK**

Operational Risk refers to the potential for loss of the Group as a result from inadequate or failure in the control design, processes, systems, human operation, or caused by external events or changes in external environment. Operational risk event categories as defined by Basel Capital Standards: internal fraud; external fraud; employment practices and workplace safety; clients, products and business practices; business disruption and system failure; damage to physical assets; and execution, delivery and process management.

The Group establishes an Enterprise Risk Management Framework (“ERM Framework”) to set out the over-arching integrated risk management structure. It documents the risk management process, articulating the Principal Risks and Key Risks with the use of Frameworks and outlining the governance structure. An Operational Risk Management Policy is established to stipulate the risk management responsibilities including risk identification, risk measurement, risk monitoring, and risk reporting. It defines the mechanism in respect of the various tools for Operational Risk Management. It also clarifies and reinforces the need for clear ownership and accountability for all processes across the Group.

In addition, the Group established Operational Risk Team as the subject matter experts on Operational Risk area. Such team is responsible for designing relevant risk policies and define relevant tools, assessment matrix & methodology and mechanism and present the latest Operational Risk exposure to the Chief Risk Officer and relevant risk management committees to facilitate the management team’s oversight of the Group’s Operational Risk profile.

Each new product or service initiative is subject to a risk review and signoff process, where relevant risks are identified and assessed by departments independent of the risk-taking unit proposing the product or service. Variations of existing products or services and outsourcing initiatives are also subject to a similar process.

Technology risk is managed through an enterprise technology risk management approach. This covers risk governance, identification, analysing, responding, monitoring and reporting, and is supported by a set of technology policies and standards, control processes and risk mitigation programmes. These policies and standards are established to manage and address cyber security risk. To enhance the management of this risk, we have appointed a Chief Information Security Officer who is responsible for our cyber security risk management strategy and programme.

Business Continuity Management Policy is established to set out the strategic approach of the Group to business continuity management, covering business risk assessments, recovery strategy, its related governance structure, roles and responsibilities of various parties. It refers to the advance planning and preparations which are necessary to identify the impact of potential losses arising from an emergency or a disaster, formulate and implement viable recovery strategies and to develop recovery plans which ensure continuity of the Group's service.

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**NOTES TO THE FINANCIAL STATEMENTS****Year Ended 31 December 2020****25. ASSETS AND LIABILITIES NOT MEASURED AT FAIR VALUE**

For all financial instruments not measured at fair value, the carrying amount is considered to be a reasonable approximation of fair value due to the short term nature of these assets and liabilities.

**26. CAPITAL MANAGEMENT**

The Group actively manages its consolidated capital position based upon, among other things, business opportunities, risks, capital availability and rates of return together with internal capital policies, regulatory requirements and rating agency guidelines and, therefore, in the future may expand or contract its capital base to address the changing needs of its businesses.

The Group also aims to adequately capitalise at a legal entity level whilst safeguarding that entity's ability to continue as a going concern and ensuring that it meets all regulatory capital requirements, so that it can continue to provide returns for the Tencent Group and other shareholders.

In order to maintain or adjust the capital structure as described above, the Group may adjust the amount of dividends paid, return capital to shareholder, issue new shares, issue subordinated debt or sell assets to reduce debt.

The Bank is regulated by the HKMA and as such is subject to minimum capital requirements. The Bank's capital is monitored on an ongoing basis to ensure compliance with these requirements. At a minimum, the Bank must ensure that capital is greater than the capital requirement covering credit, market and operational risk.

The Bank complied with all of its regulatory capital requirements during the current and prior year.

The Bank manages the following items as capital:

	<b>2020</b>	<b>2019</b>
	<b>HK\$'000</b>	<b>HK\$'000</b>
Share capital	1,000,001	500,001
Accumulated losses	(424,895)	(142,285)
	<u>575,106</u>	<u>357,716</u>

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**27. RELATED PARTY DISCLOSURES**

**Key management personnel compensation**

Key management personnel are defined as those persons having authority and responsibility for planning, directing and controlling the activities of the Bank. Key management personnel include the Board of Directors of the Bank.

Compensation paid to key management personnel in respect of their services rendered to the Bank, comprised the following:

	2020 HK\$'000	2019 HK\$'000
Short-term employee benefits	28,320	26,382
Post-employment benefits	-	-
<b>Total</b>	<b>28,320</b>	<b>26,382</b>

**Transaction with related parties**

*Term deposit*

The Bank received funding from a fellow subsidiary of Tencent Group in the form of term deposit. The deposit was made with one month maturity at 0.15% interest rate.

	2020		2019	
	Interest HK\$'000	Balance HK\$'000	Interest HK\$'000	Balance HK\$'000
Amount due to a fellow subsidiary	-	15,505	-	-

*IT infrastructure and services*

During the year, Tencent Technology Shenzhen Limited, a fellow subsidiary, has provided the IT resources to the Group with no consideration payable by the Group.

The Group has arrangements with Aceville Pte Ltd, a fellow subsidiary, to purchase IT services, equipment and software. As at 31 December 2020, the amount of consideration and accrual relating to these arrangements was HK\$38,089,000 (2019: HK\$16,222,000).

**28. SUBSEQUENT EVENT**

In view of the coronavirus outbreak after the end of 2020, the Bank has assessed that there is no material impact to the business in both HK and PRC operations.

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**NOTES TO THE FINANCIAL STATEMENTS**  
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**29. STATEMENT OF FINANCIAL POSITION AND RESERVE MOVEMENT OF THE BANK**  
**(a) Statement of financial position**

	2020 HK\$'000	2019 HK\$'000
<b>ASSETS</b>		
Balances with central bank	97,671	-
Placements with and advances to banks	794,474	325,400
Investment assets at amortised cost	9,999	-
Prepaid expenses	14,748	29,508
Other receivables	11,233	9,007
Amount due from the immediate parent company	-	1
Investment in subsidiary	8,687	-
Right-of-use assets	12,060	16,764
Property, plant and equipment	73,018	20,503
Intangible assets	49,380	13,268
<b>TOTAL ASSETS</b>	<u>1,071,270</u>	<u>414,451</u>
<b>LIABILITIES AND EQUITY</b>		
<b>Liabilities</b>		
Deposits from customers	324,944	-
Amounts due to a fellow subsidiary	15,505	-
Accruals and other payables	131,605	39,278
Lease liabilities	13,823	17,457
<b>Total Liabilities</b>	485,877	56,735
<b>Equity</b>		
Share capital	1,000,001	500,001
Accumulated losses	(414,608)	(142,285)
<b>Equity attributable to owners of the Bank</b>	585,393	357,716
<b>Total Equity</b>	585,393	357,716
<b>TOTAL LIABILITIES AND EQUITY</b>	<u>1,071,270</u>	<u>414,451</u>

The statement of financial position of the Bank was approved by the Board and authorised for issue on 12 April 2021:

Signed on behalf of the Board

  
LAI, CHI MING JIMMY  
DIRECTOR

  
SUM, CHI HO  
DIRECTOR

**FUSION BANK LIMITED**  
**富融銀行有限公司**

**NOTES TO THE FINANCIAL STATEMENTS**  
**Year Ended 31 December 2020**

**29. STATEMENT OF FINANCIAL POSITION AND RESERVE MOVEMENT OF THE BANK**  
**(CONTINUED)**

**(b) Reserve movement of the bank**

	<b>Accumulated losses HKD'000</b>
<b>At 1 January 2019</b>	(9,027)
Loss for the year	(133,258)
<b>At 31 December 2019 and 1 January 2020</b>	<u>(142,285)</u>
Loss for the year	(272,323)
<b>At 31 December 2020</b>	<u>(414,608)</u>